



Programme Update

11 April 2024



- We are part of the New Hospital Programme - this is a once in a lifetime opportunity to make a real difference in how we deliver services with, to and for our people
- This is not only about building a better hospital in Torquay, but exploring opportunities to deliver our services in ways that provide better outcomes for our population and better working environments for staff across all the communities that we serve
- We are further building on our integrated approach to service delivery and will be led and shaped by our health and care model
- We are building on great foundations - nine years of pioneering collaboration between our organisations, to ensure adult residents receive seamless social care, encompassing preventative care, reducing hospital admissions, managing acute care and facilitating independent living



- Our purpose is to support the people of Torbay and South Devon to live well
- Our vision is better health and care for all
- Our building a brighter future programme focuses on our estate, our digital and technology opportunities, our people and our care - these are the areas where we can have the most impact
- Clear synergies with your mission to support, enable and empower residents, communities and partnerships - for the people, for the place
 - Thriving people – reducing inequalities, improving health and wellbeing
 - Thriving economy – employment, community wealth building, digital technology
 - Tackling climate change – net carbon zero
 - Council fit for the future – culture of partnerships with our communities



- £20 billion investment
- 40 new hospitals by 2030, including Torbay Hospital
- Five reinforced autoclaved aerated concrete hospitals (RAAC) became part of scheme last year
- Standardised approach – Hospital 2.0

Ground-breaking standardised approach to building hospitals to make the process faster, more sustainable and more cost-effective. Reducing the time from planning and design through to completion, commissioning and opening new buildings to patients. The designs include digital solutions and optimised hospital layouts.

- All schemes in the New Hospital Programme will proceed through the development phases up to Full Business Case prior to 2030

- Third oldest hospital in the country
- Over 80% of our core hospital estate is either in bad or poor condition (including our main inpatient wards, emergency department and outpatient department) and backlog maintenance is significant
- Our sub-standard buildings are causing problems for patient care, with multiple incidents reported, including sewage and water leaks and ventilation issues
- Impact on patients - loss of confidence, delays, health and safety issues (e.g. hospital acquired infections)
- Impact on staff – negative effect on morale, recruitment and retention
- Staff work hard to reduce the most immediate risks, but risk reduction measures are temporary, expensive and time limited

Following feedback, we are making some changes to our site enabling business case to align us better with the new Hospital 2.0 approach

We hope to be ready to start site clearance later this year

Our site enabling works will cover three key areas:

- Site clearance (in two phases)
- High voltage resilience and infrastructure
- Car parking

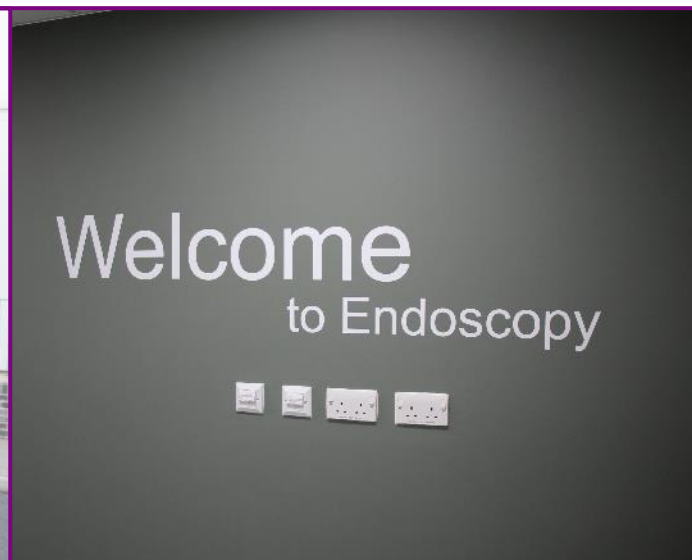
- State of readiness assessment with NHP national team and Q5 consultancy
- Masterplan review to ensure our business case aligns with future plans and aspirations for our estate development
- Demand and capacity modelling to assess future need and assumptions
- Financial planning
- Management of risks, issues and dependencies
- Further work on our evolving health and clinical care strategy with our staff and key stakeholders

New Endoscopy Unit

£5m

Opened November 2023

- Designed to treat more people who are awaiting diagnosis and treatment for cancer and bowel disease
- Since the opening, the waiting list has come down by 87% and is on track to be eliminated
- With the right facilities we can create a productive working environment for our staff and improve the experience and outcomes for our patients



New Theatres

£15m

Opened February 2024

- Reduce the time people are waiting for surgery and the time that people are in hospital following surgery
- Two operating theatres (one for breast and orthopaedic surgery and one for eye surgery) and additional pre-operative assessment and recovery spaces
- Will allow us to care for and treat 4,500 more people each year



Thank you for listening